### Thursday, February 4th

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<tr>
<th>Time</th>
<th>Event</th>
<th>Room</th>
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<tr>
<td>4:30-5:00pm</td>
<td>Greeting and Opening Reception</td>
<td>Rainbow Room</td>
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<td>5:00-7:00pm</td>
<td>Opening Plenary Panel - Advancing co-evolution research, Henk Volberda, Chair</td>
<td>Storm Peak Room</td>
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<td>Organizer Chair: Henk Volberda</td>
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<td>Arnold Windeler: “Co-constitution – extending the co-evolutionary perspective”</td>
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<td>John Child and Suzanna Rodrigues: Power and Co-evolution - Towards a Theoretical Synthesis</td>
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<td>Peter Murmann: Reflections on Co-evolution Research in Organization Science</td>
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<td>7:00-10:00pm</td>
<td>Intensive interactive paper session I: Food, open bar (social guests welcome)</td>
<td>Sunshine Peak Room</td>
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<td>Koen H. Heimeriks, Teppo Felin, Nicolai Foss, Maurizio Zollo: Back to the future? A comparative review of the resource-, capabilities-based and evolutionary theories</td>
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<td>Dawn Harris, Frederick Kaefer, Linda Salchenberger: Organizational and Managerial Processes and the Development of Dynamic Capabilities</td>
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<td>Pedro Simoes, Rui Cunha Marques: Does regulation have a good influence? The case-study of Portuguese urban waste sector</td>
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<td>Van Miller, Loess, Charles Crespy: Foreign Re-Directed Investment: Broadening the Frame of FDI Decisions</td>
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<td>Mandal Sabuj, Madheswaran: Measuring Energy Use Efficiency in Presence of Undesirable Output: An Application of Data Envelopment Analysis (DEA) to Indian Cement Industry</td>
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<td>Karen MacMillan: Social Capital and the Brokerage Opportunities of Consultants</td>
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<td>Mehdi Hossein Nejad: Mindful Transacting as a Source of Competitive Advantage</td>
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<td>Pauli Alin, Taylor: Innovating in interorganizational networks: Probing knowledge creation across organizational and specialization boundaries</td>
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<td>Joseph Plehn-Dujowich, Rajiv Banker, Seok-Young Lee: The Impact of Monitoring on Behavior and Outcome Control: Theory and Evidence on Retail Sales Productivity</td>
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<td>Lalit Manral, Kathryn Harrigan: Demand-side Diversification as Source of Competitive Advantage?</td>
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<td>Evgenia Dolgova: The Interaction between Personality, Social Network Position and Involvement in the Innovation Process</td>
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<td>John Joseph: GOAL INTERDEPENDENCIES AND ORGANIZATIONAL SEARCH IN THE GLOBAL MOBILE DEVICE INDUSTRY</td>
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<td>Jason Park: RIDING THE WAVE: SELF-ORGANIZED CRITICALITY IN M&amp;A WAVES</td>
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Friday, February 5th

7:00-8:45am  Breakfast Buffet (guest welcome)  Twilight Room

8:00-10:00am  Plenary Panel "Costs and Benefits of Bounded Rationality", Hart Posen-Chair  Twilight Room

Dirk Martignoni and Nicolaj Siggelkow
When it Pays to be Neurotic or to Have Blind Spots: The Value of Understanding External and Internal Contingencies

Jeho Lee, Hart E. Posen, and Sangyoon Yi
The Power of Imperfect Imitation

Felipe A. Csaszar
Organizational Structure as a Determinant of Performance: Evidence From Mutual Funds

Ecoman Lee, Jeho Lee, Ji-Whan Lee and Dan Braha
Learning in Complex Systems: The Role of Hierarchy and Middle Management in Learning

10:15am-4:00pm  Winter Activities and other social networking  Storm Peak

4:30-6:30pm  Plenary Panel - "Routines, Artefacts and Performativity" L. D’Adderio, Chair  Storm Peak

Luciana D’Adderio
Replication as Performance - The role of Artefacts in the Exact Reproduction of a Complex Capability

Mark Zbaracki
Price, value, and the marginal role of the sales force

Fabrizio Ferraro
Tools, Institutions and Routines in the Integration of Social Values and Financial Value* (with Daniel Beunza)

Marc Ventresca
Going concerns: When improvisation is routine* (with William Kaghan)

7:00-10:00pm  Intensive interactive paper session II  Food, open bar (social guests welcome)  Sunshine Peak Room

Santi Furnari
Mechanisms of Aesthetic Exaptation in Artefact Design: How a Beaux-Arts Garden evolved into an Avant-Garde Art Park

Tammy Madsen
PROFESSIONAL-USER INNOVATION: COMMERCIALIZATION, INTRAPRENEURSHIP, AND ENTREPRENEURSHIP

Gordon Walker
Process Innovation, Transaction Costs and Make or Buy Decisions

Rui Cunha Marques
Measuring the Performance of Worldwide Airports using Non-parametric Benchmarking Frontier Methods

Pedro Simoes
The Power to Change: The Social Structures of Knowledge Demand Versus Knowledge Supply in Adaptable to IT-enabled Change in Healthcare

Roopa Raman
Configure exploitation and exploration through the process of internalization and interaction

Patrick Reinmoeller
Competitive Diffusion: Co-evolving Portfolios of Management Innovation at VW and Toyota

Yally Avrahampour

Tom Bijlsma
Team Learning within the Armed Forces Frontline Learning

Peer Fiss
WHEN DOES CUSTOMER ORIENTATION PAY OFF? A CONFIGURATIONAL ANALYSIS OF THE PERFORMANCE EFFECTS OF ORIENTATIONS, STRATEGIES, AND MARKET CONDITIONS*

Lois Shelton
THE SOCIAL STRATIFICATION OF NEW VENTURE SUCCESS

Chaudhary Imran Sarwar
Quantifying Leadership Development Desire and Potential: Typical, Maximal, Idealized Idealized Influence Behavior and Transactional Leadership Performances
Saturday, February 6th

7:00-8:45am Breakfast Buffet (guest welcome) Twilight Room

8:00-10:00am Plenary Panel "New Directions in Organizational Learning" Storm Peak Room
Christina Fang
Organizational Learning in Evolving Networks: The Impact of Alternative Growth Strategies on Organizational Performance
Pino Audia and Alex Jordan
Self-enhancement and the Social Construction of Performance
Zur Shapira and Karen Chinnander Dye
Organizational Learning under Turbulent & Recurring Conditions: Effect of Costs of Anticipated Consequences on Hurricane Evacuation Decisions
Carolyn Denomme, Erica Fuchs, Linda Argote, Dennis Epple
Organizational Learning in a Multi-Product Overseas Manufacturing Environment

10:15am-4:00pm Winter Activities and other social networking

4:00-6:00pm Plenary Panel "Learning from Outliers and Extreme Events", Bill McKelvey- Chair Storm Peak Room
Bill McKelvey
"Do we really want 'cornstalk science' applied or organizations? Time for change!"
Andrew Van de Ven, Changing Organizational Designs and Performance Frontiers
Rajiv Banker, Jose Plehn-Dujowich, Kikyoung Song
SOCIAL KNOWLEDGE AND NATIONAL HAPPINESS
Pierpaolo Andriani
"Seeing entrepreneurial opportunities in the other tail of a Pareto distribution."
Max Boisot
Discussant

6:00-7:30pm Dinner Sit Down Buffet -Social guests welcome Sunshine Peak Room

7:30-9:00pm Fireside Chat Twilight Room
Rich Burton, Linda Argote, Bill McKelvey
Charles Baden-Fuller, Dick Daft, others

Sunday, February 7th

7:00-8:15am Breakfast (guest welcome) Rainbow Room

Collective Wrap-up Storm Peak Room

8:30-10:30am Panel New Directions
Thomas Hutzschenerreut "NEW ‘MARKETS FOR ARIE’S IDEAS? – The case of corporate diversification research"
Stephan Manning, Silvia Massini, Carine Peeters
New Directions in Research on Global Outsourcing
Dorthe Døjbak, Haakonsson, Linda Argote, Borge Obel, Rich Burton

10:30-11:30am Linda Argote, Dan Levinthal -Organization Science Editor Perspective

CLOSING AND FAREWELLS, TRAVEL AND/OR OTHER WINTER ACTIVITIES