"Major Controversies in Organization Science"
Steamboat Springs, Colorado
Feb 3-6, 2005

Preconference

WEDNESDAY, FEBRUARY 2nd

5:30 - 7:00 p.m. Reception and Buffet Dinner with hosted bar* Aspen/Board Room
7:00 - 10:00 p.m. Pre-conference Session 1 - Board Room

Introduction: Bill McKelvey and Arie Lewin

Presentations:
1. Servane Crave & Sylvie Ladame sylvie.ladame@francetelecom.com, "Toward the Concept of Professional Virtual Communities Supporting Inter-firm Networks."
3. Nikolaos (Nikos) Kavadis Nikolaos.KAVADIS@mailhec.net, "Power as a Moderating Variable of a CEO's Tenure and Organizational Performance Relationship: A Theoretical Model."
4. Eric Labbé eric.labbe@edhec.edu, "Six Sigma as an Approach for Organizational Improvement in Service Industry: Understanding Variability in the System."
5. Koen H. Heimeriks kh_heimeriks@hotmail.com, "Towards a better understanding of the relationship between learning and alliance capability development."
6. J. C. Spender spender@attglobal.net, "Major Controversies in Organization Science: Are we doing the right things right?"
7. Diana Day dlday@camden.rutgers.edu, "Corporate Venture Capital's Role in Corporate Transformation."

THURSDAY, FEBRUARY 3rd

7:00 - 7:30 a.m. Breakfast - Aspen/Board Room
7:30 - 10:30 a.m. Pre-Conference Session 2

Presentations:
8. Pamela Hinds phinds@stanford.edu, "Subgroup Dynamics in Internationally Distributed Teams."
9. Mie Augier augier@stanford.edu, "The evolving Dynamics of Strategic Thinking: Research on Organizations and Implications for Intelligence."
10. Jonathan D. Sapsed J.D.Sapsed@btton.ac.uk, "Postcards from the Edge: Local Communities, Global Programs and Boundary Objects."
11. Carine Peeters carine@duke.edu, "Intra-Organizational and Inter-Organizational Capabilities for Knowledge Creation and Innovation."
12. Dick Daft & Arie Lewin ayl3@duke.edu, "Organization Science Scholarship and the Quest for Relevance: Some observations and analyses."
13. Steven Chen stevenchen03@gsm.uci.edu, "Re-examining the bases of organizational structure."
14. Nicolaj Siggelkow siggelkow@wharton.upenn.edu, "The effect of organizational design on organizational search-an agent-based modeling approach."

**Thursday, February 3**

Twilight/Rainbow Room

**4:30-5:15** Greeting and Shepherding


**6:45-7:30** Hors D'Oeuvres and drinks (bar open 6:45 to 8:45) Social guests and family members are welcome.

**7:45-9:00** Opportunity for small group discussions

**Friday, February 4**

**7:00-8:45** Breakfast served in Twilight (Hospitality) Room (guest welcome)

**8:00-10:00** Plenary Panel: What isn't Controversial But Should Be? Alex Stewart, Gaurab Bhardwaj, Teppo Felin, William Hesterly, Quintus Jett, Mary Uhl-Bien, Liisa Valinkangas, and Monica Worline.

(Storm Peak Room)

**10:15-4:00** Winter Activities and other social networking

**4:00-6:30** Posters Session 1(Storm Peak Room) with break food and drinks

**6:30-7:00** Sheraton refresh room

**7:00-9:30** Poster Session 2 (Guest may join for food. Bar open at 7:00 to 9:00)

**9:30** Parties on your own initiative

**Saturday, February 5**

**7:00-8:45** Breakfast served in (Twilight) Hospitality Room (guest welcome)

**8:00-10:00** Plenary Panel: Where does Strategy Come From? Giovanni Gravetti, William Ocasio, Daniel Raff, and Yves Doz (Storm Peak Room)

**10:15-4:00** Winter Activities and other social networking

**3:30-4:30** Break - The Pizzeria (Rainbow Room)

**4:00-6:45** Parallel Panel: How to Compare Org's Routines or Metaroutines. Bill McKelvey, Ralph Stablein, and Stewart Clegg (Twilight Room)

Parallel Panel: Confidence vs. Control: Contradictory or Complementary Approaches to Organization Design? Alex v. Werder, Jens Grundei, Chamu Sundaramurthy, Chris Long and Aneil Mishra (Storm Peak Room)

**7:15-8:00** Dinner (Twilight) Hospitality Room (guest welcome)

**8:00-10:15** Mock Trial - Competing approaches to the philosophy of science (Storm Peak Room)

**Sunday, February 6**

**7:00-8:15** Breakfast served in (Twilight) Hospitality Room (Page of award suggestions handed in to organizers.)
8:30-9:45 Collective Wrap-up, Light-hearted awards for innovations in method, theory, applicability, presentation, critiques, empirical advances, etc.
10:00-11:15 Editorial Commentary on implications for the advancement of the field and of the journal.
CLOSING AND FAREWELLS, TRAVEL AND/OR OTHER WINTER ACTIVITIES